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There are few earthly things more beautiful than a university.



THE UNIVERSITY OF MONTANA - MISSOULA
PRESIDENT'S REPORT 2001-2002

The quotes that appear on the cover and at the top of pages throughout this report are excerpts from post-World War II speeches and writings by poet laureate John Masefield. These same quotations are included in The University of Montana's award-winning television promotional spot that was created in response to the Sept. 11, 2001, terrorist attacks. The video, titled "A University Stands" and narrated by President George M. Dennison, was produced by Gus Chambers of UM's Broadcast Media Center. The spot earned Chambers and Dennison two Gold awards in separate national competitions – one from the Council for Advancement and Support of Education, the other from the Admissions Marketing Report. A compact disc of the promotional spot is included in this report.

This report was produced by University Relations team members Mike Egeler, graphic design; Todd Goodrich, photography; and Rita Munzenrider, editor.

Contributing staff editors were Brenda Day, Cary Shimek and Patia Stephens.

Cover photo by Patia Stephens.

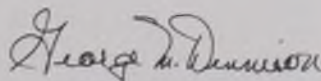
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What is a University?

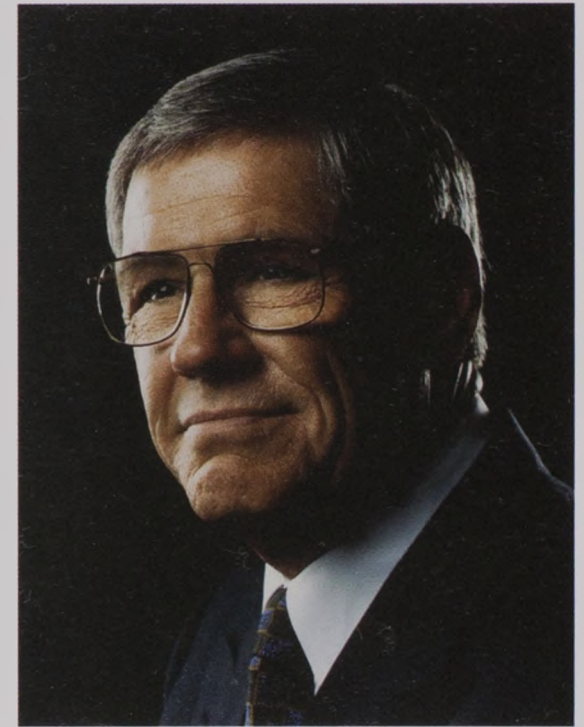
At the end of the day, how does one characterize a university? Certainly, the very name evokes the feeling of a forum possible only through the free exchange of ideas. It also fairly exudes the tension and difficulty of real learning — an experience that invariably challenges one's unquestioned assumptions about life and self. Other images come to mind, some disturbing and others more comforting. H. G. Merriam in his history of The University of Montana quoted Professor Edmund L. Freeman who once likened the University to “a pine tree on a mountainside, tall and tough, but with many narrow growth rings and a number of gnarled limbs.” The power and resilience, even the majesty, suggested by those words characterize the University to this day, derived wholly from the dedication, resourcefulness and creativity of all who surround it. After all, a university is its faculty, staff and students assembled in a place made useful and interesting because of their presence, and cherished by its alumni who have been called to other venues.

In the predictions of futurists, the “virtual university” will soon render the “seminaries of higher learning” — as universities were called in the late nineteenth century — obsolete, as dysfunctional and irrelevant as the dinosaurs. I for one doubt the cogency of the prediction. As Justice Oliver Wendell Holmes Jr. once put it, “I cannot help but believe that human beings will always seek the joy and satisfaction of involvement in the life of the mind that makes a university such a splendid place.”

This annual report provides a glimpse of the dedication, resourcefulness and creativity of the alumni, faculty, staff and students. Because of these people, the image of the University becomes ever more resplendent with every passing year. Having spent my undergraduate years here and devoted the years after in the nomadic life of a faculty member and university administrator, I find the fierce loyalty of the alumni, faculty, staff and students inspiring and completely understandable. The vignettes that follow will perhaps assure everyone who reads them that the enduring toast of UM's first president, Oscar John Craig, remains appropriate: “The University – It Shall Prosper!”



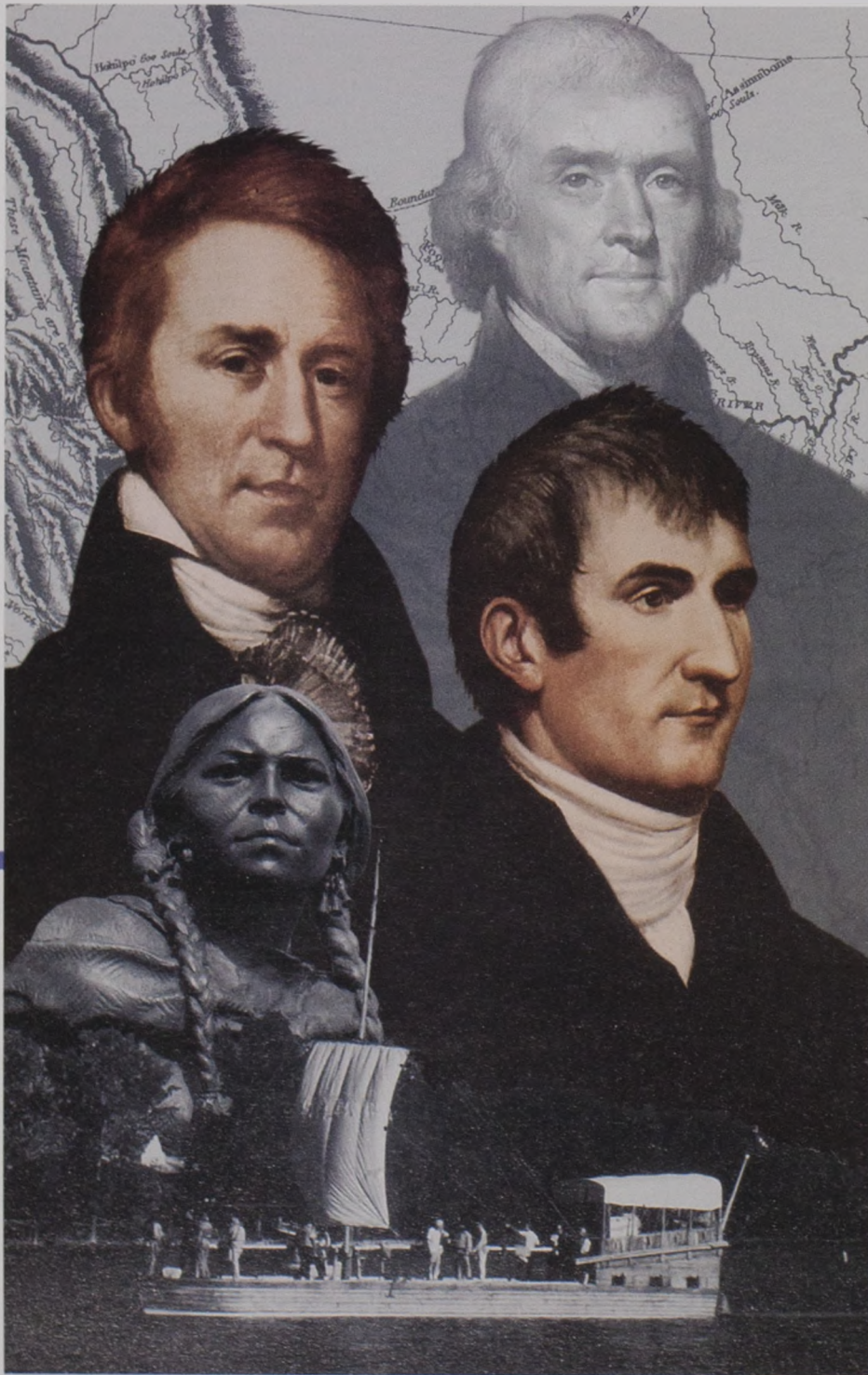
George M. Dennison
President



PRESIDENT GEORGE M. DENNISON

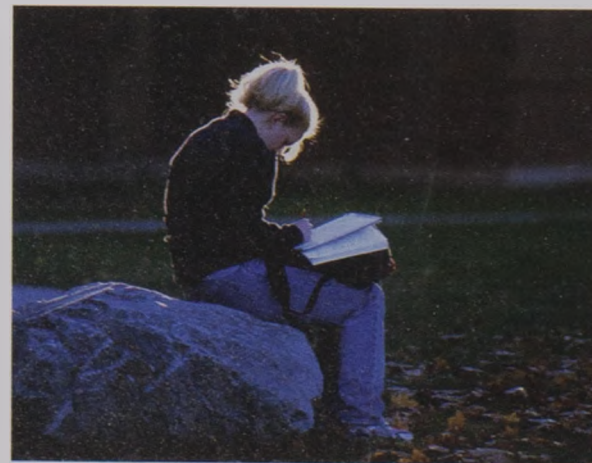
*“A place where those who
hate ignorance may strive
to know, where those who
perceive truth may strive
to make others see.”*

John F. Kennedy



Where seekers and learners alike ...

The University of Montana-Missoula has a long history of enriching its educational community by bringing some of the nation's finest minds to campus as visiting scholars and lecturers. Through the popular President's Lecture Series, for example, campus and local communities are treated to the expert knowledge of world-renowned speakers, who represent a host of disciplines and discuss important issues of the day. In addition, the law school's Jones-Tamm Lecture Series brings U.S. Supreme Court justices to campus each year to discuss current topics. And with the Lewis and Clark bicentennial coming in 2004, UM is establishing itself as the nation's premier source of information about the Corps of Discovery. Two famous Lewis and Clark scholars spent fall semester at UM teaching, lecturing and working with K-12 educators. They were hosted by the NASA-funded Earth Observing System Education Project, which uses information gleaned from satellites to study today's Lewis and Clark Trail.



banded together in search for knowledge ...

U M's theme "The Discovery Continues" relates to a never-ending quest for knowledge, whether it's in a classroom, a study session on the Oval, a laboratory, a research station, a service-learning project or everyday campus life. The University continues to strengthen its commitment to inspire students to be lifelong learners and good citizens. President George Dennison pledges in his five-year vision statement that the University will educate students to become ethical persons of character and values, engaged citizens, competent professionals, and informed members of a global and technological society. In addition, a record \$50.2 million in external grants and contracts awarded to UM faculty in 2001-02 created more opportunities for undergraduate students to be involved in cutting-edge research under the wings of nationally and internationally renowned scholars and scientists. They probed topics ranging from how birds fly to the effects of global warming on the world's environment.





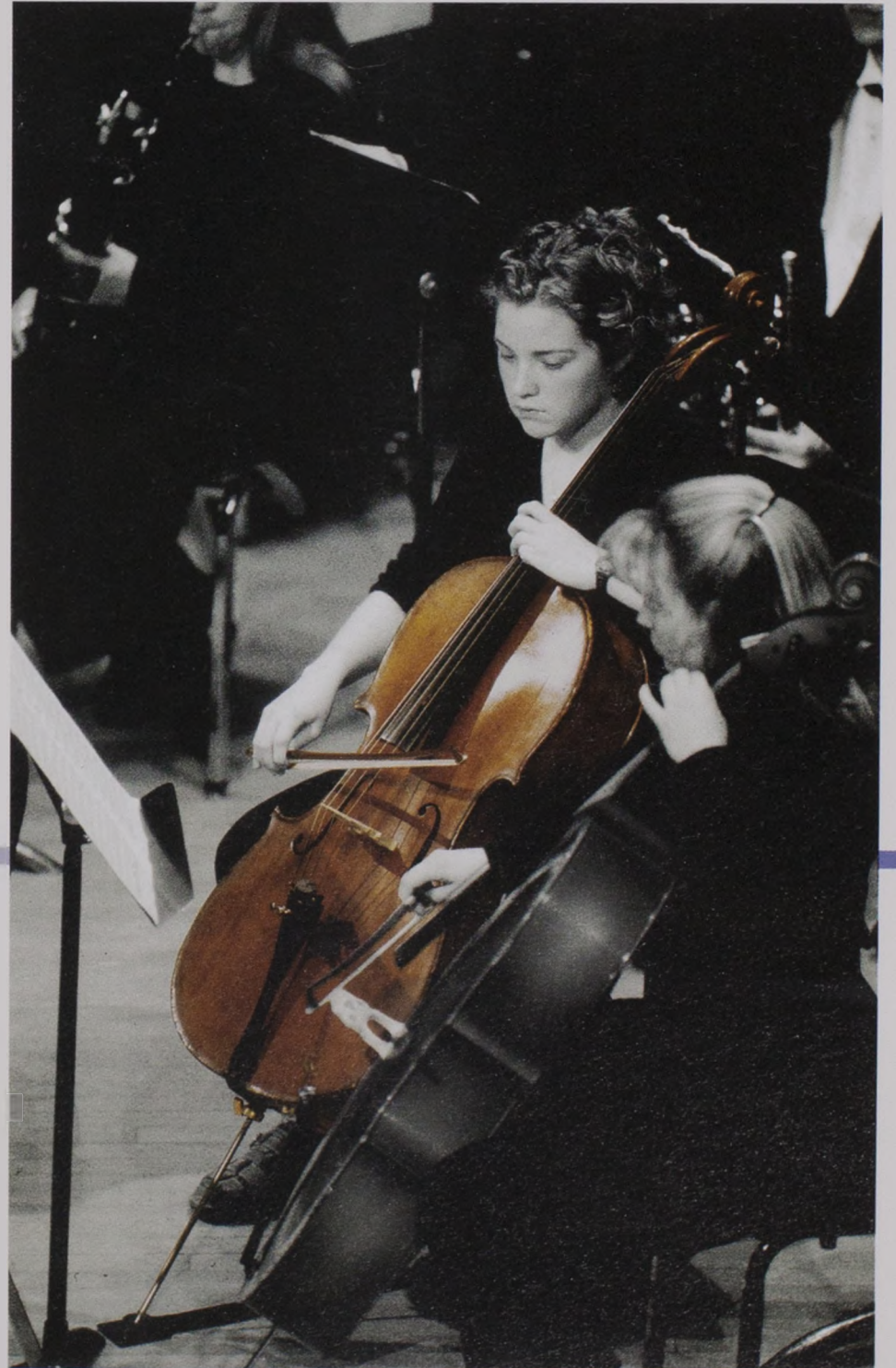
will welcome thinkers in distress or in exile...

President George W. Bush's call for a National Day of Prayer and Remembrance on Sept. 14 gave new meaning to UM's commitment to diversity and its sense of community. Thousands of students, faculty, staff and community members congregated on the University's Oval to remember the victims of the Sept. 11 terrorist attacks. "This is not a day for speeches," President Dennison told the crowd. "This is a day to come together in our strength and unity for those who suffer" People with heads bowed listened in solemn silence as Main Hall's bell tolled. An American Indian prayer by Rob Collier, a Nez Perce tribal member, asked for what many present were seeking that day: "Bring us light, peace and understanding of things we cannot fathom." A biweekly convocation series hosted by the University followed, giving campus and community members opportunities to consider the origins of the attacks and to examine the nation's response as it unfolded.



will honor thought in all its finer ways ...

From poetry to painting and philosophy to chemistry, the University provides an open environment for all learning. As the cultural hub of Missoula, UM showcases its student and faculty talent in concerts, recitals and drama productions. The Montana Museum of Art and Culture houses the state's largest art collection and features treasured works at year-round, public exhibits in campus galleries. The Philip L. Wright Zoological Museum features one of the major zoological collections in the northern Rocky Mountain region with more than 22,000 specimens, while the UM Herbarium boasts the world's best representation of northern Rocky Mountain flora with more than 125,000 specimens. These museums provide important resources for research, teaching and educational outreach. UM also hosts a number of annual events, such as the Montana Science Fair and Foreign Languages Day, aimed at enriching the discovery process for state high school students.





will uphold ever the dignity of thought and learning ...

Montana lost its most revered statesman and UM one of its most distinguished alumni with the passing of Mike Mansfield on Oct. 5, 2001, at age 98. Mansfield was a UM history professor, a U.S. Congressman who became the longest-serving U.S. Senate majority leader, a U.S.

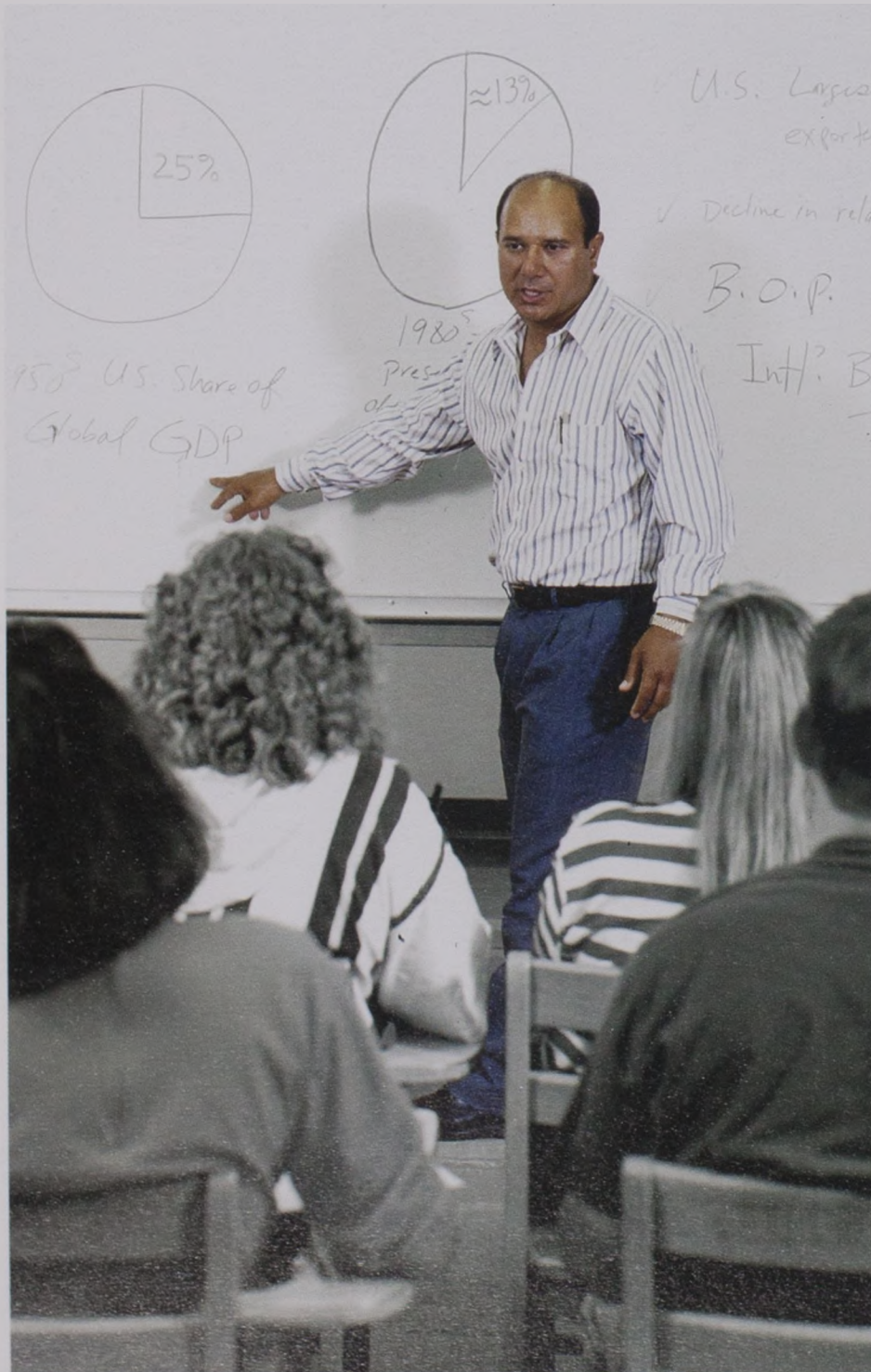
Ambassador to Japan, and a devoted husband to Maureen, whom he unfailingly credited for his success. During their long lives they showed how average Montanans can rise to world prominence and lead with grace and dignity. Encouraged by Maureen, Mike left the Butte copper mines to seek an education at UM. The Mansfields' lives and legacy will be remembered at UM, where their names grace the library, a foundation, two study centers and a campus mall. The Mansfield Library houses the couple's archives, while a bronze statue outside honors them as UM's first couple, who demonstrated a lifelong commitment to learning.



and will exact standards in these things ...

Implementation of "The Discovery Continues" theme won the University the highest honor awarded in the Pacific Northwest and Western Canada from the Council for Advancement and Support of Education's District VIII in 2001. UM won The Virginia Smith Grand Crystal Award — presented to the competition's best of show, after first earning a Grand Gold award for the district's best public relations project. The University garnered another significant accolade when it received the 2001 Synergy Award presented by the National Collegiate Licensing Association to the nation's best collegiate licensing program. The award recognizes UM's innovative product-marketing efforts, which include the Griz Gear clothing line, developed as a tool for both recruitment and fund raising. Despite UM's relatively small size, sales of UM products rank among the top 50 of all U.S. colleges and universities.





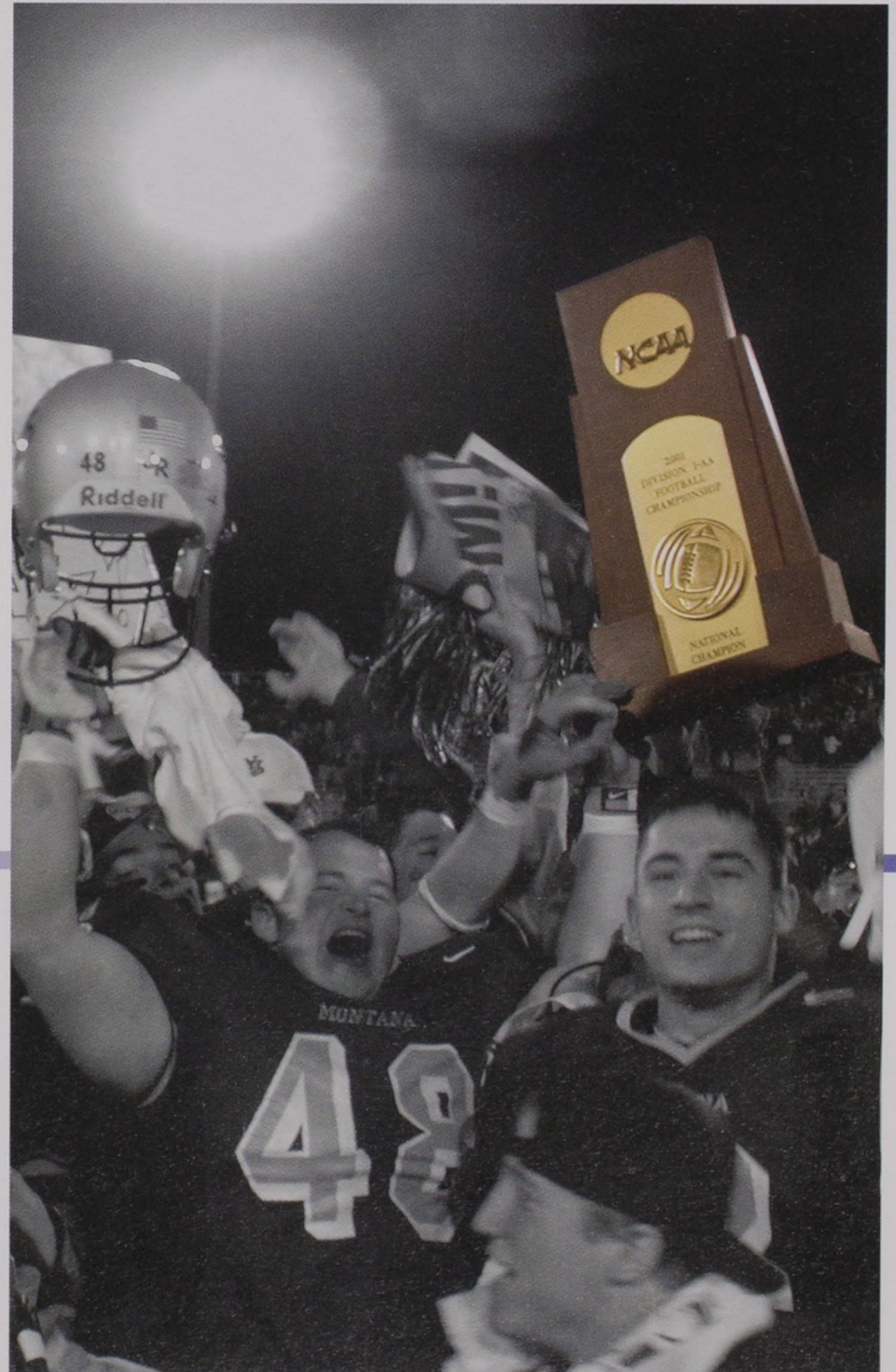
They give to the young in their impressionable years ...

A n unprecedented number of UM faculty members earned prestigious Fulbright awards in 2001-02, receiving funding for teaching and research projects around the world. To become better teachers, faculty members continually enhance their knowledge and professional skills through research, writing, exchanges and artistic performances. Undergraduate and graduate-student researchers are mentored by UM faculty members who are leading experts on topics such as terrorism, ecology and forest-fire management. One such educator is Doug Emlen, an evolutionary biologist who studies beetles. He earned a \$650,000 Faculty Early Career Development grant from the National Science Foundation and was one of 20 nationwide to receive a Presidential Early Career Award for Scientists and Engineers. Emlen is the first Montana researcher to earn the honor, which included a trip to the White House.



the bond of a lofty purpose shared...

The Montana Grizzlies could taste the glory of victory before they arrived in Chattanooga, Tenn., to play the Dec. 21, 2001, contest for the NCAA Division I-AA Football Championship. It was the second time in as many years that the Griz gridders met a tough opponent on the same field. In December 2000, the Grizzlies fell short of the national title, losing to Georgia Southern 27-25. Determined to return to Chattanooga, the Grizzlies fought their way through a tough season, losing only to Division I-A University of Hawaii 30-12. The Griz ended the 2001 season in a battle against the Furman University Paladins and came out the victor 13-6 to bring home their second national championship title. The Grizzlies first won the title in 1995 when they defeated the Thundering Herd of Marshall University 22-20. 2001 marked consecutive winning seasons for second-year head coach Joe Glenn.





they give young people that close companionship for which youth longs ...

U M unveiled its new Fitness and Recreation Center in the fall, built for students to come together, improve fitness and learn new skills. Paid for by a student-approved fee increase, the expanded facility covers 82,000 square feet and includes a climbing wall with a 50-foot tower and cave area, racquetball and squash courts, and three multipurpose rooms for fitness and martial arts classes. The center's weight room offers a breathtaking panoramic view of Mount Jumbo, the Rattlesnake National Wilderness Area and Hellgate Canyon. In addition to enjoying a good workout in pleasant surroundings, students, faculty and staff can attend the center's fitness and nutrition seminars and get assessments, consultations and personal training. Outdoors on campus, an informal game of hoops among friends is a common sight by Pantzer Hall, as is a lively Frisbee match on the Oval between classes.



*and that chance of the endless discussion of
themes which are endless ...*

Whether it's getting together for informal chats with friends or studying together on the Oval, UM students engage in discussions with one another and with faculty and staff members on myriad topics. An endowment, established in 2001 to remember UM alumna Paula Jean Jellison, revived UM's dormant Forensics Team, lending support for students and faculty coaches to travel to speech and debate competitions. The law school's trial teams continued to fare well during 2001-02 regional and national competitions with expert coaching from University faculty members and professional trial lawyers with years of courtroom experience. UM leaders stepped up efforts to promote public dialogue about the critical importance of higher education to the economic and cultural development of Montana, launching an awareness campaign on higher education's value to the state.





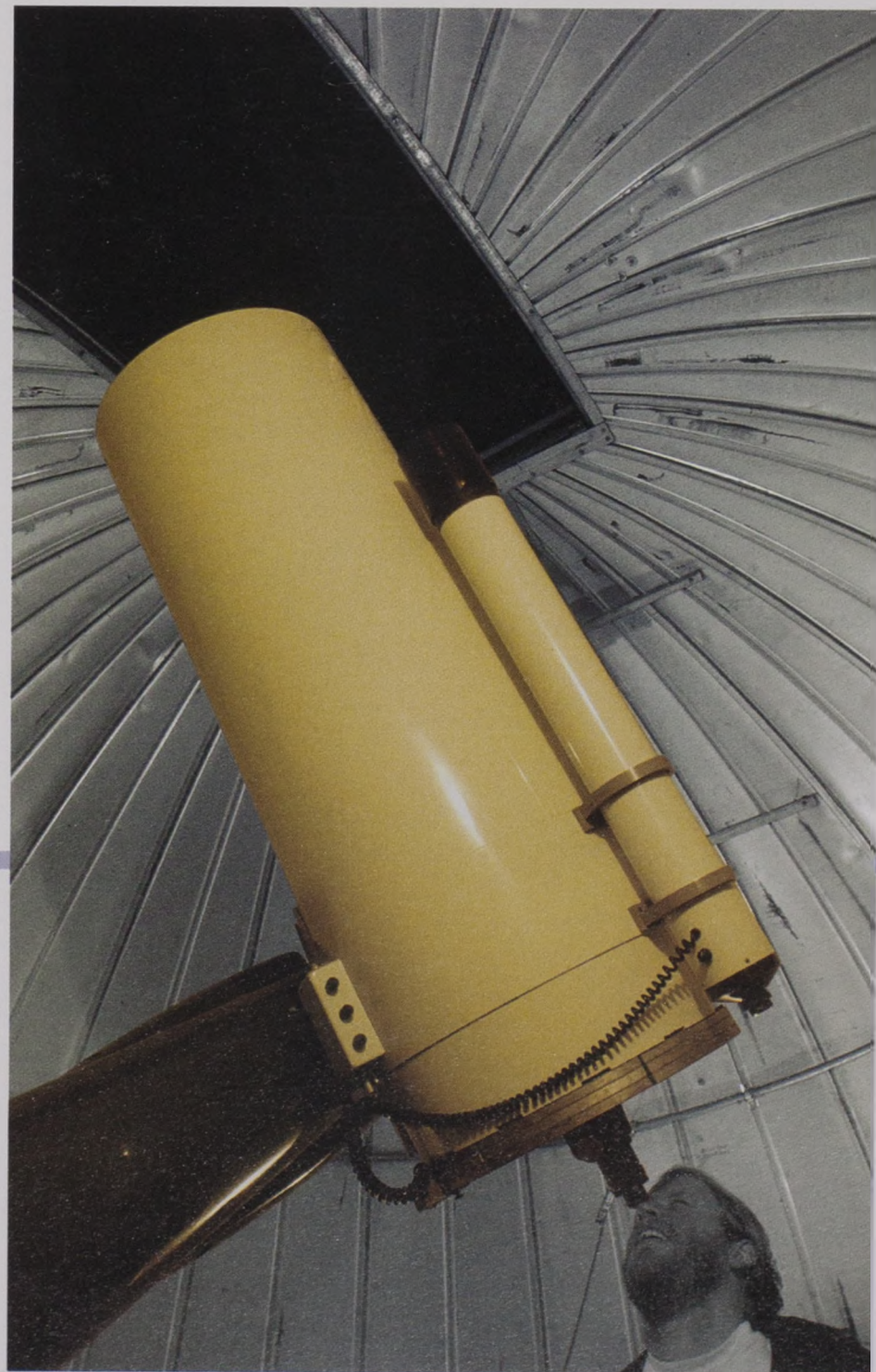
*Wherever a university stands and shines,
wherever it exists, the free minds of men...*

Like elsewhere in the nation, the tragic events of Sept. 11 served to further unite the already tight-knit University. Students and employees alike rose to support UM's international community. The University's ongoing commitment to diversity deepened, with President Dennison and Associated Students of UM President Christopher Peterson encouraging the community to respect differences. Preventing prejudice and discrimination is a key focal point and that goal is strengthened through workshops that teach Montanans to challenge offensive comments without being confrontational and to act as constructive allies for others. Through campus events such as the annual student-organized Kyi-Yo college powwow, the International Food and Culture Festival and the Homecoming Parade, Missoula celebrates the cultures represented by more than 400 international students from 62 countries.



*urged on to full and fair inquiry, may still
bring wisdom into human affairs...*

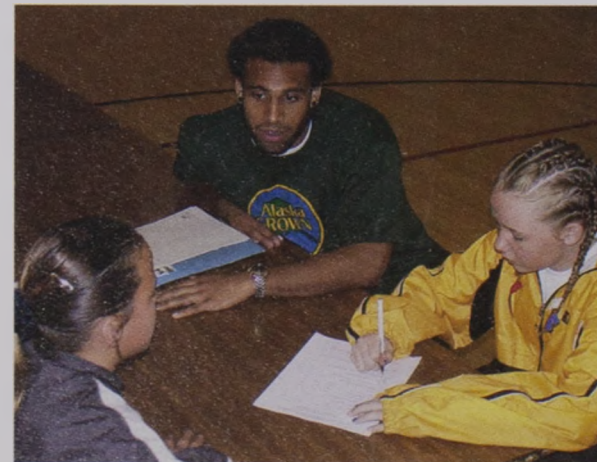
As Montana's flagship liberal arts campus, UM's support for academic freedom is unwavering. UM provides a safe environment where students can explore the world of knowledge. President Dennison's goals include continuing to increase the diversity of the students, faculty and staff to provide an enriched campus culture. The president has pledged that the University will pursue more partnerships — especially with local communities, businesses and industries, public schools, community and tribal colleges, state and local governments, and universities abroad — and expand the training and technology transfer programs to help strengthen communities and promote economic growth and opportunity statewide. UM leaders are committed to seeking input from faculty, staff, students, alumni, community partners and friends in governing the institution, thereby ensuring the University's continued success.





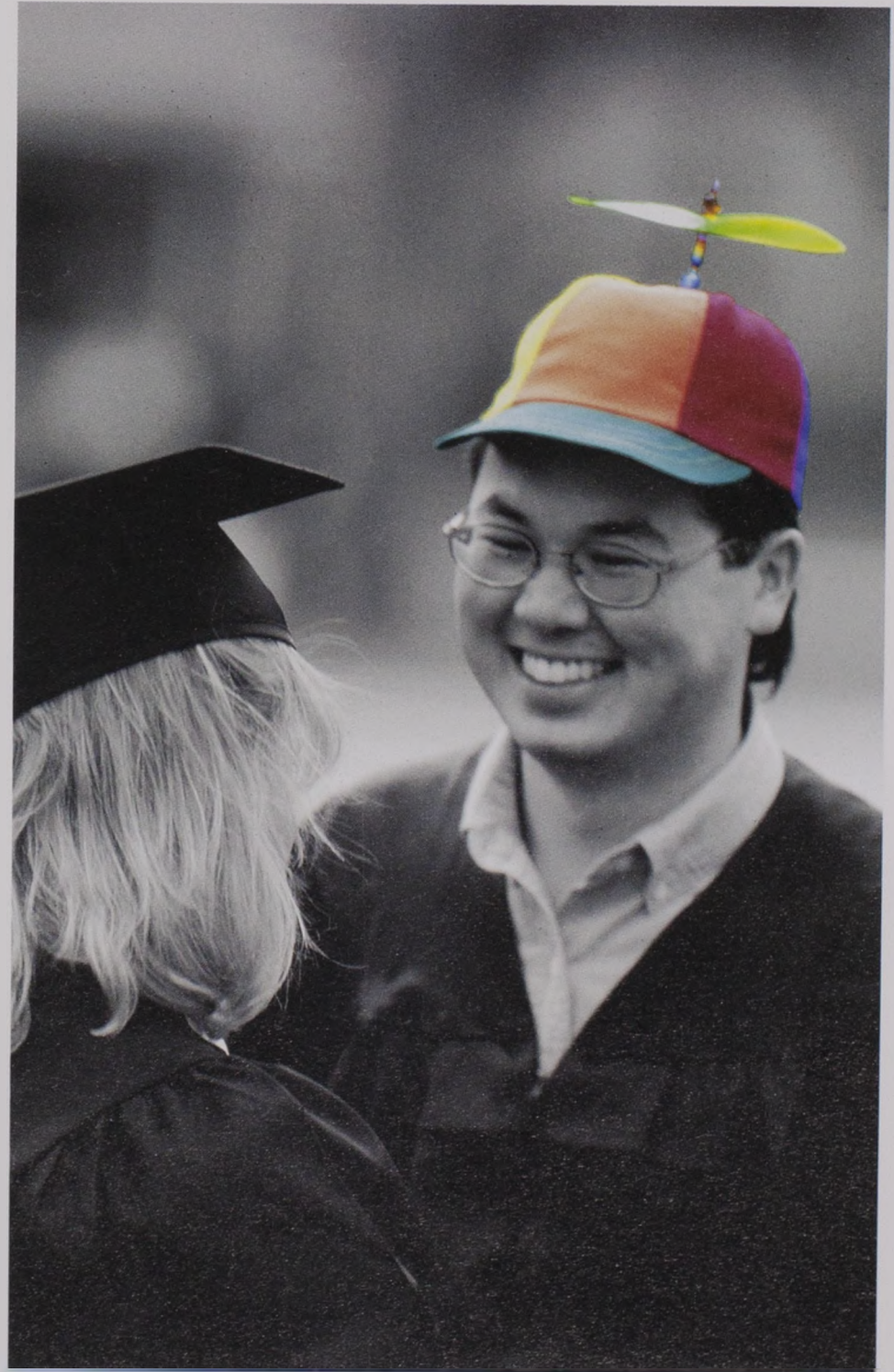
without which youth would seem a waste of time ...

Students and staff and faculty members show their community spirit by making time in their busy schedules to perform public service projects. UM AmeriCorps members helped residents of 12 Montana communities learn basic computer skills and worked with several organizations for young people throughout the state. The campus Office for Civic Engagement and the UM-based Montana Campus Compact, a statewide higher education organization that supports campus-based public service, coordinate campus and city cleanups as part of UM's Earth Day observance — and during the effort the M on Mount Sentinel always gets a whitewashing. Students have countless opportunities to get involved in the Missoula community. Star Grizzly football running back Yohance Humphry (*below*) served as a mentor to elementary school students through the UM-supported Missoula Flagship Program.



*There are few earthly things more splendid
than a university.*

First-time visitors are awed by the beauty of the UM campus. That feeling never disappears for the people who study and work on what Rolling Stone magazine deemed the most scenic campus in America. Those who spend time here never want to leave. Those who do leave can't wait to return for a visit. Bonds forged with faculty and staff, combined with the high-quality, well-rounded education students receive, turn graduates into loyal, lifelong UM supporters. The University is recognized by Martin Nemko in his book "How to Get an Ivy League Education at a State University." He called Missoula "a Rocky Mountain Berkeley ... the kind of place many people hate to leave." People who live and learn here recognize that The University of Montana — with its beautiful setting, its academic strengths and its contributions to local culture — deserves much of the credit for that feeling.





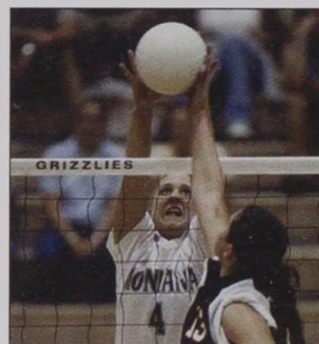
LEAVING A LEGACY—The Student Documentary Unit took 120 years of Montana history and turned it into an award-winning 60-minute program, adding another honor to its list of accomplishments. “Anaconda: The Legacy” received an Emmy Award from the National Academy of Television Arts and Sciences and much acclaim from Montana audiences. The program profiled the powerful, controversial Anaconda Copper Co., which helped make Montana a state. This was the fifth such award in the documentary unit’s 15-year history.



NATIONAL SCHOLARS—Amanda Deisher (*left*), a math and physics major from Terry, and Zachary Wilson, a microbiology and medical technology major from Missoula, earned \$7,500 Barry M. Goldwater scholarships for the 2001-2002 academic year. The two competed on academic merit in a field of 1,164 math, science and engineering students nominated by colleges and universities nationwide. UM also fielded two Morris K. Udall Scholars during 2001.



SCHOLAR-ATHLETE—Grizzly football stand-out Vince Huntsberger was one of 16 student-athletes named a 2001 National Football Foundation and College Hall of Fame National Scholar-Athlete. This prestigious academic award given to college athletes in their senior year included an \$18,000 post-graduate scholarship for Huntsberger, a pre-med honors graduate. For his work on the football field as a strong safety, Huntsberger was named 2001 defensive Most Valuable Player in the Big Sky Conference.



BRAWN EQUALS BRAINS—UM’s emphasis on recruiting Grizzly athletes who excel academically as well as in sports holds true each year. During spring and fall semesters, student-athletes’ grade-point averages were higher than the University’s general undergraduate population. Athletes also maintained higher cumulative GPAs, took more credits and had a greater percentage of students on the Dean’s List. Women’s sports teams scored the highest GPAs.



LAW LEADERS—Ryan Rusche and Mato Standing High, a two-person team of UM law students, placed third in a national moot court competition sponsored by the Native American Law Student Association. The pair took second place for their brief, and Rusche was named third-best oralist. The honors made UM the first school to place in all three categories in the competition’s nine-year history. The UM team competed against 49 other teams.



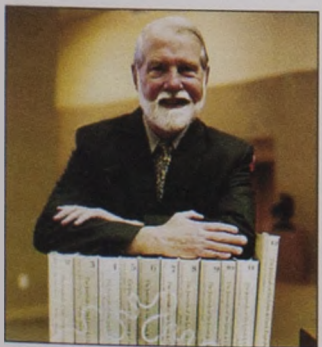
GEOGRAPHY GENIUS—Six geography students triumphed over competitors from seven other universities to win the Great Plains-Rocky Mountain Division of the Association of American Geographers’ annual Geography Bowl. Student Brian Hall (*left*) of Browning was the overall winner in the division’s individual competition. UM’s winning team scored 50 points more than their closest competitors at the Omaha, Neb., meet. Other universities represented were Brigham Young, North Dakota, Kansas State, Nebraska-Omaha, Nebraska-Kearney and the U.S. Air Force Academy.



PROLIFIC PROFESSORS—Getting a paper published in the journals *Science* or *Nature*, the most-cited scientific journals in the world, is a rare, sometimes career-defining moment that many scientists never experience. UM faculty researchers published in these journals in 2001-02 included Ragan Callaway, Erick Greene and Doug Emlen of biological sciences; George Stanley of geology; and Thomas Martin of UM's Montana Cooperative Wildlife Research Unit.



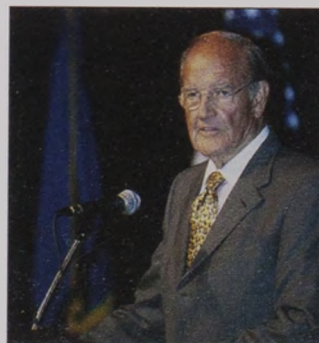
TOP PROFESSOR—Popular economics Professor John Photiades was the toast of campus when he was named Montana's 2001 CASE Professor of the Year in October. This coveted award, presented by the Carnegie Foundation for the Advancement of Teaching and the Council for Advancement and Support of Education, salutes outstanding undergraduate instructors. Photiades, a 31-year member of the economics department, previously has won UM's highest teaching awards.



EXPEDITION EXPERTS—Two renowned scholars of Lewis and Clark's Corps of Discovery visited UM fall semester 2001 to share their knowledge. Gary Moulton (*left*) and Daniel Botkin taught and lectured at UM during their semester as visiting faculty members. Botkin studies the history of the Lewis and Clark Trail to determine landscape changes during the last two centuries. Moulton is writing the definitive edition of "The Journals of the Lewis and Clark Expedition."



FINEST SCHOLARS—UM landed a record nine Fulbright awards during 2001-02. Faculty members and administrators, their departments and Fulbright locations were political science Professor Peter Koehn, Finland; Vice President for Student Affairs Barbara Hollmann, Germany; UM Legal Counsel David Aronofsky, Professor William Corbette and Adjunct Lecturer Art Lusse, all of the law school, Uruguay; biology Associate Professor Ragan Callaway, Botswana; management Professor Richard Dailey, Belarus; Regents Professor of History Paul Lauren (*left*), Finland; and forestry Associate Professor Stephen Siebert, Greece.



EXAMINING WARS—The 2001 Mansfield Conference delved into the shared experience of the realities of war, focusing on the Asian-Pacific theater of World War II and the Sept. 11 terrorist attacks. The world-renowned conference generated discussions about the larger issues of conflict and how we are to learn from the past. George McGovern, United Nations world ambassador on hunger, was the keynote speaker.



CERTIFIABLY BEST—The School of Business Administration proved its graduates are eminently prepared for the world of accounting, according to the Uniform Certified Public Accountant Examination. UM had the No. 1 first-time pass rate in the nation for students with advanced degrees. "Our students can, and do, compete successfully on these examinations and in the job market with graduates from the best universities," said Professor Stanley Jenne (*left*), chair of accounting and finance.



HI-TECH LEARNING—UM's Earth Observing System Education Project has partnered with the U.S. Forest Service to gather data relating to the Lewis and Clark expedition, which in turn is passed on to K-12 teachers and students. The NASA-funded EOS Education Project disseminates earth science imagery and supportive curricula about the Corps of Discovery to the global educational community using the latest computer and geographic information system technologies.



ADVANCED TECH-KNOWLEDGE—UM's Office for Civic Engagement and Information Technology Resource Center combined forces with AmeriCorps to help Montana schools and nonprofit organizations jump into the technological age. The organizations provided programs for students to learn basic computer skills in e-mail, word processing and spreadsheet programs, as well as skills in Internet research and Web design and maintenance. They traveled to Montana towns including Pablo and Miles City.



SERVICE LEADERS—UM was one of seven universities nationwide to receive the Higher Education Award for Leadership in National Service from the Corporation for National Service. UM earned the award for helping students develop the values and skills of citizenship through civic engagement and public service. Student volunteers tutor in schools, serve as youth mentors, coordinate environmental cleanups, collect food for the hungry and work to meet a variety of needs for Montana communities.



PREVENTING INJURIES—Community Medical Center and UM teamed up to create the Sports Health Institute, which educates area students about avoiding athletic injuries and staying fit into adulthood. The institute was the brain-child of Dr. Michael Schutte, a surgeon with Northern Rockies Orthopaedic Specialists. The new center is intended to curb sports-related injuries by providing a pipeline for improved exercise science to reach Montana's coaches and students.



HIGHLIGHTING HEART RESEARCH—The University hosts the Missoula HeartWalk to raise money to help the American Heart Association sponsor research and community education programs. UM is a major sponsor of the annual event, which spotlights the work of graduate students and faculty members who receive grants from AHA for research in campus labs. The walk topped its \$80,000 goal, and President George Dennison and his wife, Jane, led the way in fund raising among campus teams.



SPURRING THE ECONOMY—In collaboration with the Missoula Area Economic Development Council, T. Lloyd Chesnut (*left*) and Tony Rudbach, vice president and assistant vice president for research and development, formed a research and technology transfer center combined with a business incubator. The center, located across the Clark Fork River from campus, houses faculty researchers, as well as new businesses seeking to commercialize the results of UM-based research and technology.



NEW VP—A wealth of higher education experience and government fiscal management earned Robert Durringer the job of vice president for administration and finance in 2001. He came from the University of Maine, where he served in the same position. Before that he was director of business affairs at Oregon State University and chief financial officer for the 101st Airborne Division at Fort Campbell, Ky. Durringer oversees UM's finances and budgets, human resources, and facilities management.



NEW FOUNDATION PRESIDENT—Sharen Peters was promoted to president of The University of Montana Foundation. She had been the organization's vice president for major gift development. Peters joined the UM Foundation in 1983 as an accountant. Over the years she has held management positions in both fund raising and business operations. Peters began the foundation's planned giving program in 1991 and worked extensively to secure such gifts during UM's Capital Campaign.



NEW COT DEAN—R. Paul Williamson, a former internal consultant for the Indian Motorcycle Corp., was named dean of UM-Missoula's College of Technology in late 2001. Williamson previously was vice president of instruction at Caldwell Community College and Technical Institute in Hudson, N.C., and also was executive vice president, academic dean and dean of Bethel College in McKenzie, Tenn. He has extensive experience with business and community-based programs.



EXCELLENT FUND RAISING—The Missoula business and professional community and UM employees contributed more than \$350,000 to support academic programs during the 2001-02 academic year. The UM Foundation raised the money through its annual Missoula Business Drive for the Excellence Fund, making student scholarships a priority. As in years past, Missoulians continued their tradition of giving, which contributes to UM's academic excellence.



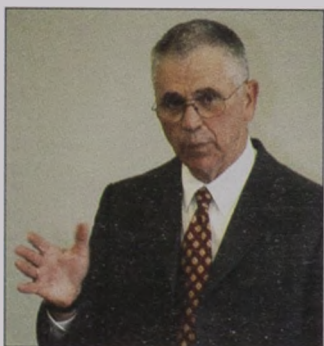
A NEW MAP—Under the guidance of Human Resource Services Director Kathy Crego, the University worked throughout the year to create a new program to reward classified staff members for their hard work and accomplishments. The Montana University System Achievement Program was piloted on the UM campus. Known as MAP, the program involves more adherence to institutional missions and goal setting and increased two-way communication between supervisors and employees.



GRIZ GRASS—A \$1 million gift from an anonymous donor bought the Montana Grizzlies football team a new playing field. The donation replaced Washington-Grizzly Stadium's natural grass with SprinTurf, an artificial playing surface that uses synthetic "grass" that is designed to stay springy in cold Montana weather. The surface was put to the test when the Grizzlies hosted three NCAA post-season playoff games. Team members loved their new turf, using it as a springboard to the 2001 national Division I-AA championship, a repeat of their 1995 title.



TOP-RANKED ALUM—Alumna Susan Morrissey Livingstone, who earned a master of arts degree in 1972, was named Under Secretary of the U.S. Navy in July 2001. She was sworn in by Secretary of the Navy Gordon R. England during a ceremony attended by Adm. Vern Clark, chief of naval operations, and Gen. Mike Williams, assistant commandant of the Marine Corps. Livingstone has held posts with the American Red Cross and served as assistant secretary of the U.S. Army and as a congressional staff member on Capitol Hill.



NEW JUDGES—President George W. Bush's first two nominees for nationwide U.S. District Court judgeships in 2001 were law school alumni Sam Haddon (*left*) and Richard Cebull. Haddon, a 1965 graduate, serves as judge in Great Falls, while Cebull, a 1967 graduate, serves in Billings. The two have been good friends to their alma mater. Each donates his time to teach an annual weeklong law course, the Advanced Trial Advocacy Program, which aims to better prepare new lawyers for courtroom practice.



CHIEF LAW ENFORCER—Bill Mercer, a 1986 UM political science graduate, was appointed by President George W. Bush to the position of U.S. attorney for Montana. He had served as an assistant U.S. attorney from August 1994 to April 2001. Mercer was recommended for the appointment by Montana U.S. Sen. Conrad Burns. Until his new professional commitment, he had served as an active member and president of the Alumni Association's board of directors.



GOP LEADER—Former Montana Gov. Marc Racicot, a 1973 UM law alumnus, was appointed chair of the Republican National Committee by President George W. Bush. After closely advising Bush during his 2000 campaign, Racicot became chair of America's Promise: The Alliance for Youth, founded and previously chaired by Colin Powell. Racicot received a 2001 honorary Degree of Doctor of Laws from UM and served as Commencement speaker. A highly popular governor, Racicot served Montana for two terms.



FAMOUS DIVA—Opera luminary Pamela South lent her world-famous voice to help her alma mater raise money for School of Fine Arts student scholarships. In spring 2001 she headlined the school's inaugural production of *Odyssey of the Stars*, an annual fine arts gala event celebrating the artistic successes of past and present students. Discovered by music Professor Esther England while singing at Missoula venues, South rose to perform in the world's greatest opera companies.



HEAD COACH—Former Montana Grizzlies quarterback Marty Mornhinweg reached football's brightest stage when he became head coach of the Detroit Lions. After a successful career as an assistant coach for the Green Bay Packers and the San Francisco 49ers under mentors Mike Holmgren and Steve Mariucci, Mornhinweg took over his own professional team in 2001. While at Green Bay, Mornhinweg became the first former Griz to earn a Super Bowl ring. He was a four-year starter for UM from 1980 to 1984.

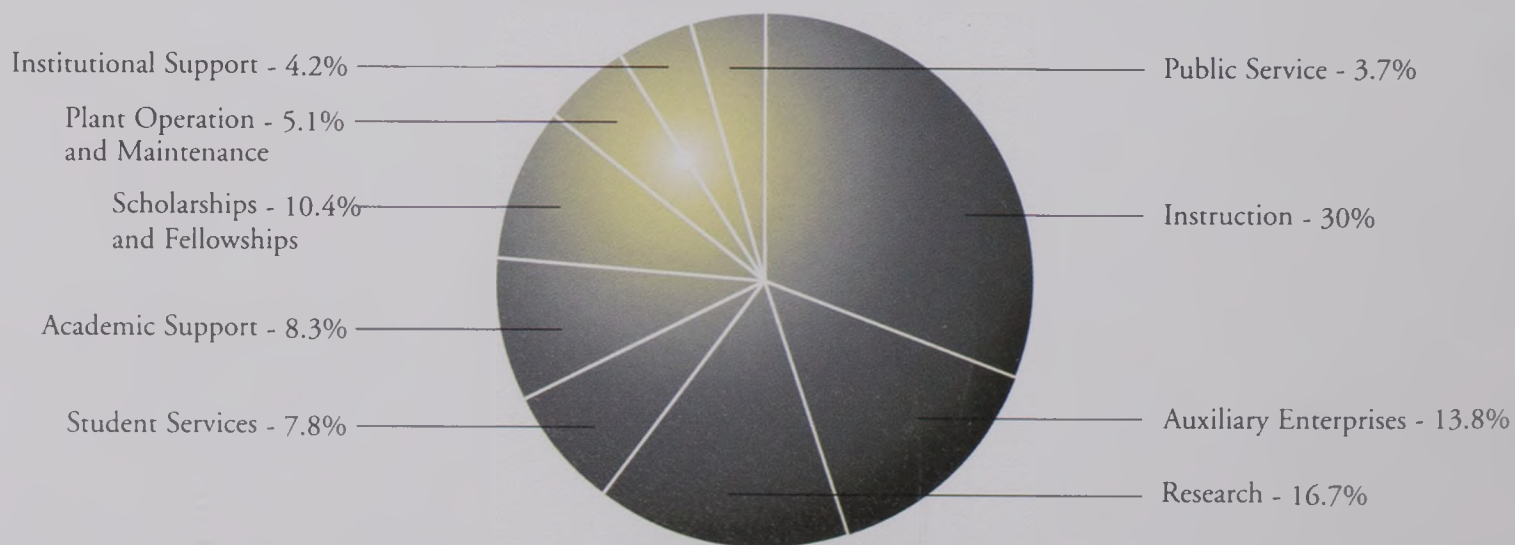
F I N A N C I A L

Despite ever-tighter state budgets, UM faculty delivered more seats in classes for students during spring semester 2001 than during the previous spring semester. In 2001, the Montana Legislature increased Montana University System funding, but not enough to keep campuses functioning at current levels. A tuition increase approved by the state Board of Regents helped MUS maintain its level of services. Students agreed to a 13 percent increase on the condition that 1 percent of that amount be dedicated to improving academic quality. The University started the 2001 fall semester in better shape financially than it had in several years because of the increase, combined with a record enrollment and better budgeting. This summer, however, UM experienced more than \$3.6 million in additional cuts, which resulted in university system students paying a surcharge to recoup some of the losses.

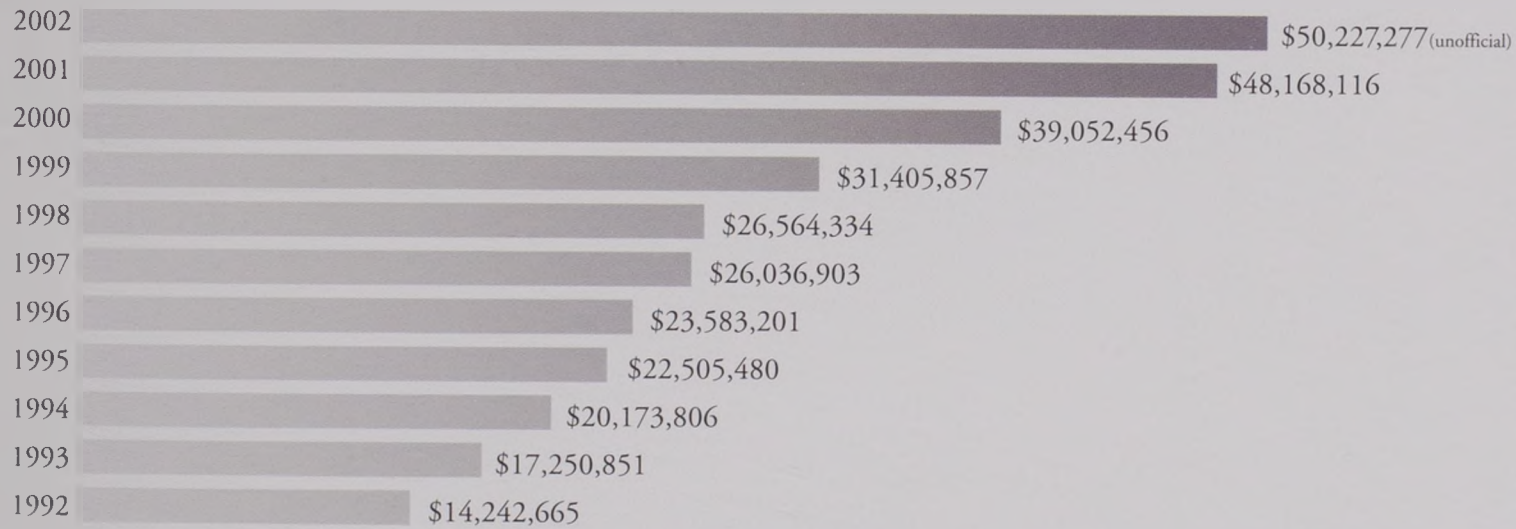
STUDENT ENROLLMENT 1992-2001



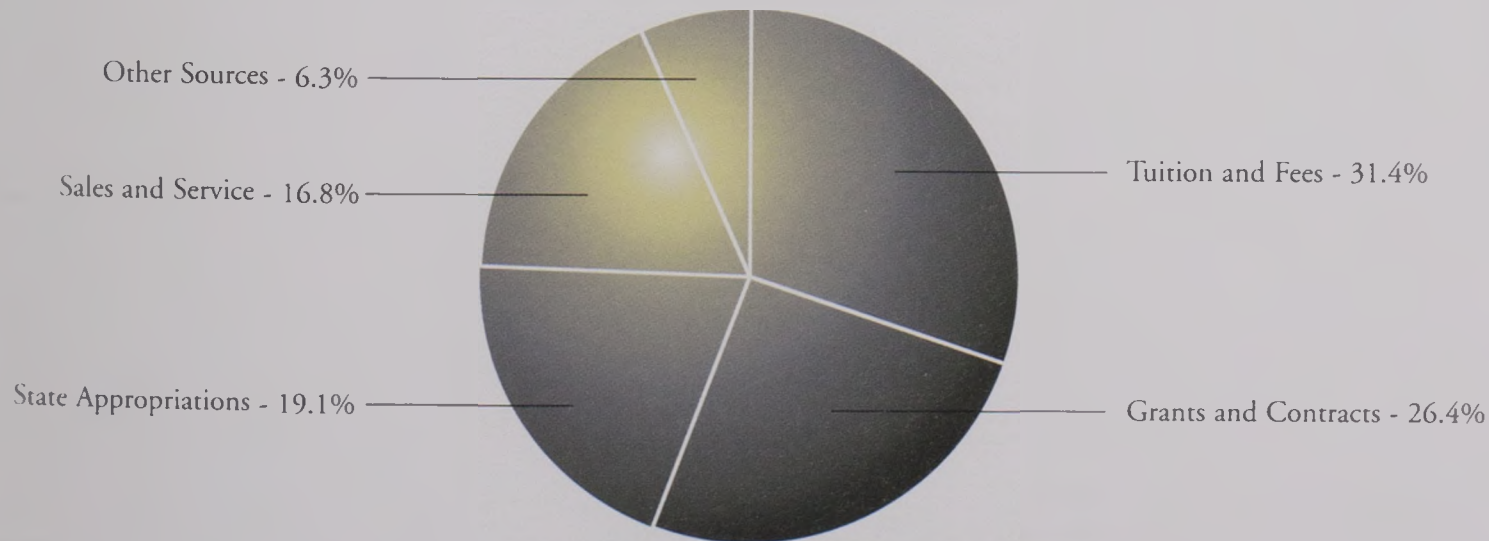
USES OF CURRENT FUNDS FY 2002 (Unaudited)



RESEARCH GRANT VOLUME 1991-2002



SOURCES OF CURRENT REVENUES FY 2002 (Unaudited)



UM administrators, faculty and staff members continually work harder to ensure that academic quality is not sacrificed. The University set records in Fiscal Years 2001 and 2002 for attracting external funds to support undergraduate and graduate education and research. About two-thirds of the grant proposals submitted by faculty members earned funding approval, a rate nearly three times the national average. These awards came to the University because of the quality of the proposals, the track records for success of the faculty members who submit them, and the institutional support for their efforts. Because of grant volume increases each year, President Dennison has set the target for research funding at \$70 million annually by 2006.

CURRENT FUNDS REVENUES, EXPENDITURES AND OTHER CHANGES

REVENUES

Tuition and Fees	\$62,098,276
State Appropriation	37,815,775
Federal Grants and Contracts	37,341,982
State and Local Grants/Contracts	3,116,154
Private Grants and Contracts	9,207,531
Private Gifts	2,440,317
Investment Income	991,212
Sales and Service	33,218,795
Indirect Cost Recoveries	5,676,300
Other Sources	5,773,926
TOTAL CURRENT REVENUES	\$197,680,268

EXPENDITURES AND MANDATORY TRANSFERS

Educational and General	
Instruction	56,104,832
Research	31,250,021
Public Service	7,153,448
Academic Support	15,468,867
Student Services	14,659,035
Institutional Support	7,837,710
Operations and Maintenance of Plant	9,612,581
Scholarships and Fellowships	19,461,500
EDUCATIONAL AND GENERAL EXPENDITURES	\$161,547,994
Auxiliary Enterprises Expenditures	25,758,732
TOTAL EXPENDITURES	\$187,306,726

MANDATORY TRANSFERS

Principal and Interest	\$5,944,167
Other	2,185,675
TOTAL MANDATORY TRANSFERS	\$8,219,842

OTHER TRANSFERS - ADDITIONS (DEDUCTIONS)

Restricted Receipts Over (Under)	
Transfers to Revenue	\$(1,075,092)
Non-mandatory Transfers	(912,210)
TOTAL OTHER TRANSFERS-ADDITIONS (DEDUCTIONS)	\$(1,987,302)
NET INCREASE (DECREASE) IN FUND BALANCE	\$256,398

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The Discovery Continues...



The University of
Montana